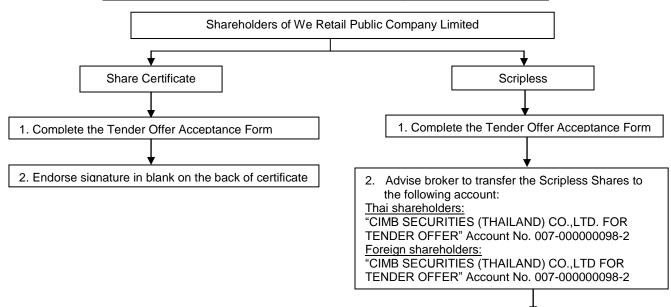
Attachment 3 Tender Offer Acceptance Procedures and Forms

- Tender Offer Acceptance Procedures Tender Offer Acceptance Form Power of Attorney 3.1
- 3.2
- 3.3

Tender Offer Acceptance Procedures for the Ordinary Shares of We Retail Plc.



- 3. Enclose a certified true copy of the following documents
 - 1) Thai Individual
 - 1.1 A certified copy of ID Card or A certified copy of Civil Servant ID Card or A copy of state Enterprise Employee Card
 - 1.2 A certified copy of house registration for a copy of state Enterprise Employee Card only
 - 2) Foreign Individual

A certified copy of Passport or A certified copy of Alien Certificate

- 3) Thai Juristic Person
 - 3.1 A certified copy of Company Affidavit Issued by MOC not exceeding 1 year prior to the last day of the tender offer period
 - 3.2 A certified copy of documents stated in No.1) or 2) of the person who is duly authorized by the company to certify true copy of document in 3.1 above

- 4) Foreign Juristic Person
 - 4.1 A certified copy of the certificate of incorporation, and the affidavit issued by an authorized officer of the juristic person or regulatory body of the country where the Juristic person is domiciled, which certifies the name of the juristic person, the person authorized to bind the juristic person, head office location and any condition to the power of such authorized person to bind the juristic person (affidavit issued not exceeding 1 year prior to the day of the tender offer period)
 - 4.2 Documents state in No. 1) or 2) of the person who is duly authorized by the company to certify true copy of document in 4.1 above

Documents in 4.1 and 4.2 must be certified by the notary public officer and Thai Embassy or Thai Consulate in the country where the document were prepared and issued not exceeding 1 year.

5) Foreign Juristic Person has to declare cost of securities by submitting the Confirmation of Securities Cost Form together with the evidence that demonstrates the cost basis. If the Offeree fails to declare the cost basis and fails to submit proper evidence of the cost basis, the withholding tax will be imposed on the entire proceeds of the sale of the securities.

In case of security holder's authorized representative

- 1. Power of Attorney affixed with a Baht 30 stamp duty
- 2. Certified copy of identification documents of the shareholder and authorized representative as specify above

Submit all documents to

Please contact Khun Pannataree Niyomdach or Khun Suntaree Kumplee, CIMB Securities (Thailand) Company Limited, 44 CIMB Thai building, 24 Floor, Soi Lungsuan, Ploenchit Road, Lumpini, Patumwan, Bangkok 10330 Tel: 0-2657-9274 and 0-2657-9271 or fax: 0-2657-9276

	Tend	ler Offer Acceptai	nce Form for the Ordinary	y Shares of We Retail	Public Company Lim	ited
To Acc		feror and CIMB Se	curities (Thailand) Compar	ny Limited ("Tender Offe	er Agent")	
1/	We (Mr./Mrs./Ms./	Company)			Nationality	
			Telephon			
Die	ana anasifia tum	o of coller				
	ease specific type Thai Individual		Civil Servant ID Card/State	Enterprise Card No		
	Foreign Individua		rd/Passport No	•		
	Thai Juristic Pers	son Compan	y Registration No			
	-	•	es Business in Thailand lot Operate Business in Th			
	_	_				
Limited a value add value of B I/We ackn and are si I/We here	t the price of Bah ed tax (VAT) at the laht(. lowledge that the lubject to terms an by appoint CIMB	t 1.14 per share. I/ ne rate of 7% of the acceptance of the d conditions stated Securities (Thailar	Tender Offer and the sale i d in the Tender Offer Docu nd) Company Limited as m	sale is subject to a brol rice received by the of s irrevocable under any ment. y/our proxy to sell, trar	kerage fee of 0.25% of feree will be Baht 1.13 y circumstance except asfer, deliver ordinary s	the offer price and 7 per share, a total for the cancellation
payment p	procedure and pro	ocess, and do any	other necessary and releva	ant to my/our acceptan	ce of the Tender Offer.	
	☐ Share Certi	ficate	☐ Sha	ares Transfer through T	SD	
Name	of Shareholder	Share Certificate No.	Transfer from Broker No. (Participant No.)	Transfer Slip No.	Transfer Date	No. of Share
Payment	Option: a payment chequ	o in porcon	□ Sond o	novment cheque by m	Total	ified above
	atic Fund Transfer	to Bank Account a	as follow:	payment cheque by m	•	
			ount no			
	☐ Siam	Commercial Bank	Plc. Account noholder must be the same a	that of the Offerse at	Branch	 r Accontance Form
signature OFFER" a OFFER" a copy of co	by attached the r and/or the docu account no. 007- account no. 007-0 ompany affidavit (required document ment of share tra 000000098-2 for 1 000000098-2 for fo	c(s) for the transaction incl nsfer into the account "C Thai shareholders, and "C preign shareholders, togeth person) as set out in the	uding endorsing the O IMB Securities (Thaila IMB Securities (Thaila er with a certified copy	rdinary share certificated and) Company Limited and) Company Limited or of the identification cannot be seen as the company Limited or of the identification cannot be seen as the company of the identification cannot be seen as the company of the identification cannot be seen as the company of the company	e with the holder's - FOR TENDER - FOR TENDER ard and/or certified
•			,	,		ŕ
						•••••
	Tran	sfer of Share Cer	tificate / Transfer Slip and	d Tender Offer Accep	tance Form Receipt	
			A	cceptance Form No		
Public (totaling	Company Limite	ed with share units o	has received the Tender certificate / Transfer fordinary shares from	slip through TS	D No	
The Offere	ee will receive pay			nt cheque by mail		
		4				
				•		
				•		•

Power of Attorney

Duty Stamp Baht 30

	Made at Date	
Ageyears, Nati	ey, I/WeAddressPostal Co	
Countryhere Ageyears, Nati	by authorize Mr./Mrs./Ms ionality AddressPostal Cod	
to act as my/our proxy to Company Limited and to be	o sell, transfer and deliver ordinary shares of We authorized to do and execute all such other matted on my behalf until its completion.	e Retail Public
Any act taken by my/our respect.	proxy shall be deemed to be taken by myself/our	selves in every
-		Grantor)
		Proxy)
Signature (Witness)
Signature		Witness

(......)

Note: Certified true copies of ID or Certificate of Incorporation of the Grantor and authorized representative are required to be attached herewith.

Attachment 4

NVDR's Method to Accept the Tender Offer and Form

- Tender Offer Acceptance Procedures for NVDR Tender Offer Acceptance Form for NVDR Power of Attorney for NVDR 4.1
- 4.2

Tender Offer Acceptance Procedures for NVDR of We Retail Public Company Limited



- 3. Enclose a certified true copy of the following documents
 - 1) Thai Individual
 - 1.1 A certified copy of ID Card or A certified copy of Civil Servant ID Card or A copy of state Enterprise Employee Card
 - 1.2 A certified copy of house registration for a copy of state Enterprise Employee Card only
 - 2) Foreign Individual

A certified copy of Passport or A certified copy of Alien Certificate

- 3) Thai Juristic Person
 - 3.1 A certified copy of Company Affidavit Issued by MOC not exceeding 1 year prior to the last day of the tender offer period
 - 3.2 A certified copy of documents stated in No.1) or 2) of the person who is duly authorized by the company to certify true copy of document in 3.1 above

- 4) Foreign Juristic Person
 - 4.1 A certified copy of the certificate of incorporation, and the affidavit issued by an authorized officer of the juristic person or regulatory body of the country where the Juristic person is domiciled, which certifies the name of the juristic person, the person authorized to bind the juristic person, head office location and any condition to the power of such authorized person to bind the juristic person (affidavit issued not exceeding 1 year prior to the day of the tender offer period)
 - 4.2 Documents state in No. 1) or 2) of the person who is duly authorized by the company to certify true copy of document in 4.1 above

Documents in 4.1 and 4.2 must be certified by the notary public officer and Thai Embassy or Thai Consulate in the country where the document were prepared and issued not exceeding 1 year.

- 5) Foreign Juristic Person has to declare cost of securities by submitting the Confirmation of Securities Cost Form together with the evidence that demonstrates the cost basis. If the Offeree fails to declare the cost basis and to submit proper evidence of the cost basis, the withholding tax will be imposed on the entire proceeds of the sale of the securities.
- 6) A copy of passbook or bank statement

In case of security holder's authorized representative

- 1. Power of Attorney affixed with a Baht 30 stamp duty
- 2. Certified copy of identification documents of the shareholder and authorized representative as specify above

Submit all documents to

Please contact Khun Pannataree Niyomdach or Khun Suntaree Kumplee, CIMB Securities (Thailand) Company Limited, 44 CIMB Thai building, 24 Floor, Soi Lungsuan, Ploenchit Road, Lumpini, Patumwan, Bangkok 10330 Tel: 0-2657-9274 and 0-2657-9271 or fax: 0-2657-9276

Tender Offer Acceptance Form for NVDR of We Retail Public Company Limited

Contract Address	mpany)			Nationality
	Postal Code	Telephone No		Fascimile
Please specific type o	f seller			
☐ Thai Individual				
Foreign IndividualThai Juristic Person	•			
_			-	ition No
				enting ordinary shares of We
				ct to a brokerage fee of 0.25%
			et price received b	y the offerees will be Baht 1.13
are, a total value of Baht	•	•	le under any circ	umstance except for the cancel
d are subject to terms and c			ne under any cho	anistance except for the caricer
			to sell, transfer, o	deliver NVDRs, arrange the pay
		nd relevant to my/our accepta		
		(O : I NIVED		
Transfer Date	TSD Participant	ansfer Scripless NVDRs No. Transfer Slip	No TSD	No. of NVDRs
Transier Date	13D i articiparit	TVO. Transier Silp	110. 13D	NO. OF NVDICS
		l .	Total	
yment Option: Collect a payment cheque in Transfer to a bank account	☐ Bangkok Bank, Ad	payment cheque by mail to the count NoBank, Account No.	, Bra	anch, or
	of the NVDRs to accoun	t "CIMB Securities (Thailand)	Company Limited	for Tender Offer", Account No. Company Affidavit (in the case
-000000098-2, together with ristic person) as set out in the	a certified copy of the id-			s offered for sale are free from
000000098-2, together with istic person) as set out in the encumbrance.	a certified copy of the ide e Tender Offer Acceptan	ce procedure. I/We hereby ce Proxy Signed	rtify that all NVDR	s offered for sale are free from
.000000098-2, together with istic person) as set out in the encumbrance.	a certified copy of the ide e Tender Offer Acceptan 	Proxy Signed	rtify that all NVDR	s offered for sale are free from
-000000098-2, together with ristic person) as set out in the encumbrance.	a certified copy of the ide e Tender Offer Acceptan	Proxy Signed	rtify that all NVDF	s offered for sale are free from Offere
-000000098-2, together with ristic person) as set out in the encumbrance.	a certified copy of the ide e Tender Offer Acceptan	Proxy Signed (eptance Form Re	
	a certified copy of the ide e Tender Offer Acceptan	Proxy Signed (eptance Form Re	s offered for sale are free from Offere
000000098-2, together with istic person) as set out in the encumbrance. ed	a certified copy of the ide Tender Offer Acceptan Transfer of Scripless Note That the Transfer and the Transfer of NVDRs	Proxy Signed NVDR and Tender Offer Acc Acceptance F ceived the Tender Offer Acc ansfer of Scripless NV from	eptance Form Re orm Noeptance Form to DR with the	eceipt sell NVDRs of the securities of document to transfer N
MB Securities (Thailand) Cetail Public Company Laling	a certified copy of the ide Tender Offer Acceptan Transfer of Scripless Note That the Transfer and the Transfer and the Transfer of NVDRs ent by:	Proxy Signed NVDR and Tender Offer Acc Acceptance F ceived the Tender Offer Acceptansfer of Scripless NV from	eptance Form Re orm No eptance Form to DR with the	sell NVDRs of the securities of document to transfer N
-000000098-2, together with ristic person) as set out in the encumbrance. ned	a certified copy of the ide Tender Offer Acceptan Transfer of Scripless Note That the Transfer and the Transfer and the Transfer of NVDRs ent by:	Proxy Signed NVDR and Tender Offer Acc Acceptance F ceived the Tender Offer Acc ansfer of Scripless NV from	eptance Form Re orm No eptance Form to DR with the	soffered for sale are free from Offere Offere Seceipt Sell NVDRs of the securities of document to transfer N

Please contact Khun Pannataree Niyomdach or Khun Suntaree Kumplee, CIMB Securities (Thailand) Company Limited, 44 CIMB Thai building, 24 Floor, Soi Lungsuan, Ploenchit Road, Lumpini, Patumwan, Bangkok 10330 Tel: 0-2657-9274 and 0-2657-9271 or fax: 0-2657-9276

Power of Attorney

Duty Stamp Baht 30

•		Attorney, I/We			•	
		ality				
Retail	Public	hold(s) Company	Limited	hereby	authorize	е
-		ddressPostal Code				
Limited and to	be authorize	sell, transfer and ed to do and execu behalf until its com	te all such other		•	•
Any act taken respect.	by my/our	proxy shall be dee	med to be taken	by myself/our	selves in ever	у
	_					
	Signature (Proxy)	
	Signature (Witness)	
	Signature (

Note: Certified true copies of ID or Certificate of Incorporation of the Grantor and authorized representative are required to be attached herewith.

Attachment 5

Tender Offer Cancellation Procedures and Documents

- 5.1 Tender Offer Cancellation Procedures
- 5.2 Tender Offer Cancellation Form
- 5.3 Power of Attorney (cancellation)

<u>Tender Offer Cancellation Procedures for Ordinary shares</u> of We Retail Public Company Limited



- 2. Enclose a certified true copy of the following documents
- 1) Thai Individual
 - 1.1 A certified copy of ID Card or A certified copy of Civil Servant ID Card or A copy of state Enterprise Employee Card
 - 1.2 A certified copy of house registration for a copy of state Enterprise Employee Card only
- 2) Foreign Individual

A certified copy of Passport or A certified copy of Alien Certificate

- 3) Thai Juristic Person
 - 3.1 A certified copy of Company Affidavit Issued by MOC not exceeding 1 year prior to the last day of the tender offer period
 - 3.2 A certified copy of documents stated in No.1) or 2) of the person who is duly authorized by the company to certify true copy of document in 3.1 above

4) Foreign Juristic Person

- 4.1 A certified copy of the certificate of incorporation, and the affidavit issued by an authorized officer of the juristic person or regulatory body of the country where the Juristic person is domiciled, which certifies the name of the juristic person, the person authorized to bind the juristic person, head office location and any condition to the power of such authorized person to bind the juristic person (affidavit issued not exceeding 1 year prior to the day of the tender offer period)
- 4.2 Documents state in No. 1) or 2) of the person who is duly authorized by the company to certify true copy of document in 4.1 above

Documents in 4.1 and 4.2 must be certified by the notary public officer and Thai Embassy or Thai Consulate in the country where the document were prepared and issued not exceeding 1 year.

In case of security holder's authorized representative

- 1. Power of Attorney affixed with a Baht 30 stamp duty
- 2. Certified copy of identification documents of the shareholder and authorized representative as specify above

Submit all documents to

Please contact Khun Panntaree Niyomdach or Khun Suntaree Kumplee, CIMB Securities (Thailand) Company Limited, 44 CIMB Thai building, 24 Floor, Soi Lungsuan, Ploenchit Road, Lumpini, Patumwan, Bangkok 10330 Tel: 0-2657-9274 and 0-2657-9274 or fax: 0-2657-9271

Tender Offer Cancellation Form for the Ordinary Shares of We Retail Public Company Limited

		ncellation Form Noe.
	nder Offeror and CIMB Securities (Thailand) Co	
	rs./ Miss/ Company)	
Address	Postal Code	Telephone No
hereby cand subject to the Form of the	cel intention to sell ne terms and conditions stated in the Tender Of ne securities of We Retail Public Compa	ordinary shares of We Retail Public Company Limited, fer document. I/We submitted the Tender Offer Acceptance ny Limited dated
I/We would	like to receive the securities in the same metho Share certificate (share certificate will be of following the date of submission of the Tende Scripless or NVDR (through TSD) Broker's Name	ollectible at the Tender Offer Agent on the business day r Offer Cancellation Form)
Nu	mber	
	Account Name	
I/We, he	date of submission of the Tender Offer Cance	es into the above account on the business day following the
Signed.	Proxy	SignedOfferee
()	()
_		
	Receipt of Tender O	ffer Cancellation Form
	We Retail Public	Company Limited
	Cancellation Forr	n No Date
Form of \	We Retail Public Company Limited from	
Amount of		ordinary shares and the Receipt of Tender Offer
The securities	es will be return to the person who intend to car	ncel by
	Share certificate (share certificate will be colle business day following the date of submission	ctible at CIMB Securities (Thailand) Company Limited on the of the Tender Offer Cancellation Form)
	Scripless or NVDR (through TSD) Broker's Name	Broker's NumberAccount Number
	ities (Thailand) Company Limited will transfer the day following the date of submission of the Te	ne share through TSD securities trading specified above on nder Offer Cancellation Form.
	Signature(Recipient

Power of Attorney

Duty Stamp Baht 30

	Made at	
	Date	
Ageyears, Nat	f Attorney, I/WeAddress	
	Postal Co	
	nereby authorize Mr./Mrs./Ms	
•	tionalityAddressPostal Cod	
	cancel the tender offer acceptance form of	
to sell to Property Perfect	y shares of We Retail Public Company Limited whice Public Company Limited ("Offeror") and to be authouter in connection with the aforesaid transaction on	orized to do and
Any act taken by my/our respect.	proxy shall be deemed to be taken by myself/our	selves in every
Signature (
Signature (•
Signature (Witness)
Signature (

Note: Certified true copies of ID or Certificate of Incorporation of the Grantor and authorized representative are required to be attached herewith.

Attachment 6 Shareholder's Information Amendment Form

6.1 Shareholder's Information Amendment Form

Shareh	older's Informa	ation Amendn	nent Form			
	,	Wrote at Date				
I/Weinformation as follows:			would	like to	o amend	my

Signed.....Offeree (.....)

Attachment 7 Confirmation of Securities Cost

7.1 Confirmation of Securities Cost Form

Confirmation of Securities Cost Form (For Foreign Juristic Person Only)

		Date	• • • • • • • • • • • • • • • • • • • •
To: CIMB Securities (Thailan	d) Company Limited ("Tei	nder Offer Agent")	
I/We Nationality would like to declare the cost of	Tax Identifica	ation No. (if any)	
Share certificate No./ Transfer slip No. (Transfer date)	Name of shareholde as appeared in the registration		Cost per share (Baht)
То	tal		
I/We hereby, attachedtotalingcalculation.			
I/We hereby certify that the ab	ove statements are true.		
		ignature	Offeree

Foreign Juristic Person has to declare cost of shares by submitting the Confirmation of Securities Cost Form together with the evidence that demonstrates the cost basis. If the Offeree fails to declare the cost basis and to submit proper evidence of the cost basis, the withholding tax will be imposed on the entire proceeds of the sale of the shares.